

A stated meeting of the Purdue University Board of Trustees convened on Friday, June 5, 2026, at 10:31 a.m. in Room 326 of Stewart Center on the campus of Purdue University in West Lafayette, Indiana.

Trustees present: Gary Lehman, chairman; Sonny Beck; JoAnn Brouillette; Theresa Carter; Vanessa Castagna; Malcolm DeKryger; Michael Klipsch, vice chairman; Reagan Koester; David Ricks; and Shawn Taylor.

Officers and administrators in attendance were: Mung Chiang, president; Patrick Wolfe, provost; Chris Ruhl, chief financial officer and treasurer; Steve Schultz, general counsel; and Cindy Ream, corporate secretary and senior executive assistant to the Board.

Board Chair Gary Lehman started with a brief word on Purdue's presidential transition and search process. He expressed the Board's appreciation that President Emeritus Mitch Daniels had agreed to return to Purdue in an interim leadership role, noting that his decision reflected his deep commitment to the university and its continued success. Although Daniel's official return date was July 1, Lehman shared that he was already actively engaged, meeting with Board members and participating in university discussions.

Lehman also updated the Board and public on the presidential search. He noted that the Board had met in executive session to discuss various options and approaches for conducting the search and that the process was still in its early stages. While no formal decisions had been made regarding the structure of the search, the Board had already begun receiving nominations and recommendations for potential candidates. He emphasized that the eventual candidate would likely be a highly accomplished leader who is successful in their current position and not actively seeking a new opportunity, making recruitment an important part of the process.

He acknowledged the need to maintain confidentiality throughout the search, recognizing that many qualified candidates would expect discretion while exploring the opportunity. Lehman stressed that the Board would provide updates whenever appropriate, while balancing transparency with the privacy necessary to conduct a successful search. He concluded by noting that the focus remains on identifying an exceptional leader who can build on Purdue's strengths and guide the university into its next chapter.

I. ROLL CALL

Chairman Lehman called the meeting to order and noted that all trustees were present.

II. UNANIMOUS CONSENT AGENDA

The Academic and Student Affairs Committee; Finance Committee; and Physical Facilities Committee convened a public meeting immediately prior to this Stated Meeting. Chairman Lehman read the list of items on which the Committees voted to recommend full Board approval, which includes the unanimous consent agenda along with other routine items, as follows:

- (WL) Ratification of Named Chairs:
 - a. Bob and Sharon Schafer Chair in Finance
 - b. Robert and Karen Thompson Chair in International Agricultural Economics
- (WL) Approval for reclassification of Lilly Purdue Research Center to Lilly Purdue Innovation Institute (LPII)
- (SW) Approval of FY27 Operating Budget
- (WL) Approval to Plan, Finance, Construct and Award Construction Contracts for the Armory First Floor Mechanical System Replacement and Classroom Renovations
- Approval to Amend Bylaws, Article VII
- (SW) Approval of Conflict-of-Interest Disclosures
- (SW) Approval of Exceptions to Nepotism Policy

Chairman Lehman asked if any Board member wished to have an item removed from the consent agenda for further discussion.

Hearing no such request, and upon proper motion duly made and seconded, the Board of Trustees voted to approve the unanimous consent agenda. Supporting materials were filed with the minutes.

III. PRESIDENT'S REPORT

Sponsored Research Awards Recognition

President Chiang recognized individually those who received Sponsored Research Awards from February 2026 through May 2026. Supporting materials were filed with the minutes.

Resolution of Appreciation for Friends of Purdue University

President Chiang submitted the Resolution of Appreciation for the Board's approval.

President Chiang profiled the gifts of \$1,000,000.00 or more which the university had received since the Board's stated Meeting on April 10, 2026. The donors of these gifts were recognized in the following Resolution of Appreciation:

WHEREAS, the following friends of Purdue University have generously contributed \$1,000,000 or more to move Purdue to greater excellence and preeminence; and

WHEREAS, the University wishes to acknowledge the significance of these gifts to new directions, advancements, and momentum in Purdue's history, progress, and future;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

- 1. That the University and the Trustees are grateful to these individuals for their leadership and support of Purdue University; and*
- 2. That this resolution be spread upon the minutes of the Board of Trustees as part of the permanent record of the University.*

FRIENDS: Sharon Broadhead, to support the College of Health and Human Sciences; Robert Buckman and Joyce Mollerup, to support the College of Engineering; Julie and John Dussliere, to support Intercollegiate Athletics; Michael and Mary King, to support Intercollegiate Athletics; Marvin House, to support Purdue Fort Wayne; John and Brittany Moser, to support the College of Engineering; Richard and Julie Penington, to support the College of Engineering; and Noel W. Proctor, to support the School of Aviation and Transportation Technology.

President Chiang requested approval for three naming's in addition to the Resolutions of Appreciation. These included the following; the Sharon Rulon Broadhead Headship of Nutrition Science in the College of Health and Human Sciences, a Chair in the School of Aviation and Transportation Technology the Proctor Professorship and the Pickett-Chaney Pickleball & Tennis Complex within the Recreation & Wellness program.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to approve the resolution and the naming's. Supporting materials and a formal copy of the resolution were filed with the minutes.

Julie Dussliere, CEO of the Purdue for Life Foundation, reported strong fundraising momentum, highlighted by a successful 2026 Day of Giving that generated \$95.5 million through more than 34,000 gifts. The event benefited from increased campus-wide collaboration and engagement, setting records for both gifts of \$1 million or more and participation by President's Council members. Efforts to expand the donor base also proved successful, with more than 20,000 first-time donors contributing during the fiscal year and nearly 30% of donors increasing their giving compared to previous years.

The university's comprehensive campaign continues to make steady progress, with commitments exceeding \$2.2 billion, or approximately 55% of the \$4 billion campaign goal. Campaign leaders noted that fundraising progress is currently outpacing the percentage of campaign time elapsed, a positive indicator as the campaign moves through its midpoint. Ms. Dussliere also reported a strong future fundraising outlook, supported by a three-year proposal pipeline that now exceeds \$1.1 billion.

She thanked donors, volunteers, trustees, and campaign leaders for their continued support and highlighted the launch of the Cathy Wright-Eger Legacy of Leadership Scholars Program. Established with a \$2.5 million lead gift, the program honors former coach and leadership educator Cathy Wright-Eger by endowing scholarships for student-athletes while promoting leadership development. Since its recent launch, the program has already generated support for four endowed scholarships and continues to gain momentum.

President Chiang provided an update on Purdue's One Health Initiative, highlighting significant progress in research, partnerships, and workforce development during the past year. He emphasized the connections between One Health, Indianapolis expansion, Purdue Computes, and the Daniels School of Business, noting that collaborative efforts such as the Lilly-Purdue 360 partnership are advancing AI-driven drug discovery, advanced manufacturing, and healthcare innovation. During the first year of the eight-year Lilly partnership, Purdue secured \$24 million in funding across six major programs involving more than 325 students, faculty, and researchers. Additional partnerships with organizations including Cook Medical, Evonik, IU Health, and Marian University have strengthened Purdue's role in healthcare workforce development and research, while federal and industry-sponsored research funding in One Health-related fields has remained strong despite a challenging national funding environment.

The university also continues to invest in faculty talent, research institutes, and facilities that support the One Health mission. Purdue added 18 faculty members through strategic cluster hiring initiatives focused on integrated health, advanced chemistry, and AI-driven biomolecular design, while several research institutes continue to expand innovation across human, animal, and plant health. Major facility projects include the new Nursing and Pharmacy Education Building, a recently acquired life sciences research facility in Indianapolis, future renovations to Hansen Life Sciences Research Building, and Purdue's participation in the One Health Innovation District. President Chiang also highlighted the growth of Indiana's "Hard Tech Corridor" connecting West Lafayette and Indianapolis, as well as the addition of three new hospitals in West Lafayette, which will create new opportunities for healthcare education, research collaboration, workforce development, and clinical partnerships.

IV. RECOGNITION/APPRECIATION

Chairman Lehman requested approval of a Resolution of Appreciation for Arvind Raman. He recognized Dean Arvind Raman for his outstanding service to Purdue University and congratulated him on his appointment as Under Secretary of Commerce for Standards and Technology in the U.S. Department of Commerce and Director of the National Institute of Standards and Technology (NIST). During his 26 years at Purdue, including his tenure as the John A. Edwardson Dean of Engineering, Dean Raman played a significant role in advancing the College of Engineering and strengthening Purdue's national reputation. The College of Engineering's continued growth in enrollment and degree production was highlighted, noting Purdue's commitment to increasing the number of engineering graduates while maintaining its high academic standards. Significant improvements in student success were also recognized, including the achievement of engineering

students completing their degrees in less than four years on average.

President Chiang praised Dean Raman's leadership and described his new federal role as a significant opportunity for national service. He noted that as Under Secretary and NIST Director, Raman will oversee key technology and standards initiatives, including areas such as artificial intelligence, quantum technologies, and research that supports U.S. innovation and competitiveness. While expressing regret at losing an outstanding leader, university leadership noted that his appointment reflects Purdue's long tradition of preparing leaders for important national roles.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to ratify the Resolution of Appreciation for Arvind Raman. A copy of the Resolution was filed with the minutes.

WHEREAS, Arvind Raman served as the John A. Edwardson Dean of the College of Engineering from 2023 to 2026 as part of his 26 total years of service to Purdue University; and

WHEREAS, Arvind's commitment to advancing research, education and innovation with real-world impact has spearheaded major achievements during his tenure as dean; and

WHEREAS, under Arvind's leadership, Purdue now grants more engineering degrees annually than any other university; leads in market demand, receiving more applications for engineering majors than any other university; and has reduced the average time to graduate with a bachelor's degree in engineering to below four years for the first time in the college's history; and

WHEREAS, Purdue Engineering's U.S News & World Report rankings for research and graduate education rose to the top 4 in the country in 2026 out of nearly 200 ranked engineering colleges, continuously rising in the past three years, and its U.S News rankings for online MS programs are No. 1 in all the ranked engineering specialties for the first time; and

WHEREAS, the college had record-breaking research expenditures and philanthropic dollars raised under Arvind's leadership; and

WHEREAS, during Arvind's tenure, the college launched the first industry-focused degree programs and opened the Community, Assistance and Resources for Engineering Students Hub; and

WHEREAS, Purdue created the Neil Armstrong Space Prize in 2025 to honor those whose contributions to space in the preceding decade are deemed the most consequential for humanity; and

WHEREAS, the university announced Purdue 1, a Virgin Galactic suborbital spaceflight with an all-Boilermaker crew that plans to conduct and oversee experiments in microgravity in 2027, setting a precedent for academic access to space; and

WHEREAS, Arvind earned a master's degree in mechanical engineering from Purdue, joined the faculty in 2000 and subsequently became the Robert V. Adams Professor in Mechanical Engineering, held a courtesy professorship appointment in materials engineering, and served as inaugural associate dean for Global Engineering Programs and Partnerships and as executive associate dean of engineering; and

WHEREAS, Arvind was named a Purdue University Faculty Scholar from 2008-12, a fellow of the American Society of Mechanical Engineers in 2012 and a fellow of the American Association for the Advancement of Science in 2026; and

WHEREAS, the College of Engineering's Vision 2030, which Arvind introduced, has Purdue primed to become the most consequential engineering college in the country — as the largest producer of best-prepared

engineering talent, establishing preeminence in research impact, and partnering to significantly advance the state of Indiana and the nation; and

WHEREAS, the college continues to expand its leadership in tackling top challenges in wide-ranging areas that encompass semiconductors, AI, manufacturing, health and space; and

WHEREAS, Arvind was confirmed in May 2026 by the United States Senate as undersecretary of commerce for standards and technology and also will serve as director of the National Institute of Standards and Technology; and

WHEREAS, Purdue is proud when our faculty and leaders are sought for public service; and

WHEREAS, thanks to Arvind's guidance, the College of Engineering is set up for continued success;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

- 1. That the trustees recognize the positive impact of Arvind Raman's tenure as the John A. Edwardson Dean of the College of Engineering as part of his 26 total years of service to Purdue University; and*
- 2. That enormous gratitude and appreciation are expressed to Arvind for his loyalty and service to Purdue University; and*
- 3. That Arvind is to be congratulated and thanked for his tremendous contributions to our university; and*
- 4. That his achievements are part of the great, permanent history of Purdue and will never be forgotten; and*
- 5. That this resolution be spread upon the minutes of the trustees as part of the permanent record of the university for all to witness.*

Chairman Lehman requested approval for another Resolution of Appreciation today. He reflected on President Chiang's three-and-a-half years of leadership as president, while also recognizing his broader nine-year contribution to Purdue, including his service as Dean of Engineering. It was noted that, despite the relatively short tenure, President Chiang ranks among the longer-serving presidents in the Big Ten and has played a significant role in shaping Purdue's recent success and strategic direction.

The Board highlighted Purdue's rising national reputation and institutional achievements during his leadership, including the advancement of key strategic initiatives and the establishment of the university's four strategic pillars. President Chiang's emphasis on a "serene, sturdy, and strategic" approach to leadership was recognized as a defining characteristic of his presidency. The Board expressed appreciation for the lasting impact of his accomplishments, many of which will continue to benefit the university for years to come. In closing, he thanked President Chiang and his wife, Kei Hui, for their service to Purdue and wished them success in their next chapter. It was noted that they will always be part of the Purdue family and that their contributions to the university will be remembered with gratitude.

Trustee Dave Ricks offered his appreciation to President Chiang for his nine years of service to Purdue University, including his three and a half years as president. Speaking as one of the newer members of the Board, Ricks reflected on what he described as a particularly significant and successful period in the university's history. He noted that President Chiang led Purdue through a time of unprecedented disruption in higher education, and commended his steady, strategic leadership throughout those challenges.

Mr. Ricks emphasized that Purdue benefited greatly from President Chiang's guidance during a difficult period and credited him with helping the university not only navigate uncertainty but continue to thrive. He also observed that many of the initiatives and priorities championed by President Chiang will continue to shape Purdue's future long after his departure, leaving a lasting impact on the institution. In closing, he extended his best wishes for President Chiang's next chapter and expressed confidence that he would remain connected to Purdue. In a lighthearted moment, he remarked on President Chiang's transition to Northwestern, joking that although he may soon be wearing purple, he would always be welcome back at Purdue wearing black and gold.

President Chiang offered heartfelt reflections on his nine years at Purdue University, including his service as Dean of Engineering and the past three and a half years as president. He recalled first interviewing for the deanship in 2017 and attending his first Board of Trustees meeting shortly thereafter, followed by the Board's approval of his appointment as president four years ago. Noting that this meeting marked his 50th Board of Trustees meeting as a Purdue leader, he expressed deep gratitude for the opportunity to serve the university and thanked the Board, former President Mitch Daniels, university leadership, faculty, staff, students, alumni, and supporters who made that service possible.

Reflecting on his time at Purdue, President Chiang emphasized that the university's accomplishments were not the result of any one individual, but rather the collective efforts of thousands of people dedicated to Purdue's mission. He described Purdue as one of the nation's most consequential public universities and praised its culture of resilience, stability, and excellence. He observed that the institution's strength was built long before his arrival and would continue long after his departure, expressing confidence that Purdue's momentum and strategic initiatives would endure under future leadership.

In closing, President Chiang reaffirmed his lifelong connection to Purdue, noting that he would always remain a proud Boilermaker. Drawing inspiration from a recent student commencement speaker, he remarked that graduates never truly leave Purdue but instead carry its black and gold spirit with them wherever they go. He concluded by thanking the Board and the Purdue community for the honor of serving the university and expressed his confidence in Purdue's continued success and bright future.

Upon proper motion duly made and seconded, the Board of Trustees voted unanimously to ratify the Resolution of Appreciation for President Mung Chiang. A copy of the Resolution was filed with the minutes.

WHEREAS, Mung Chiang served as the 13th president of Purdue University from January 2023 to June 2026 after serving as the John A. Edwardson Dean of the College of Engineering (2017-22) and executive vice president for strategic initiatives (2021-22) and was the Roscoe H. George Distinguished Professor of Electrical and Computer Engineering; and

WHEREAS, Mung is a renowned global educator, higher education leader, national science advisor, researcher, scholar and entrepreneur; and

WHEREAS, as the youngest president of a top 50 United States university, Mung led one of the nation's largest public research institutions through a period of extraordinary pressure and transformation across higher education; and

WHEREAS, Mung and his team were a model of serene, sturdy and strategic leadership, ensuring Purdue fulfilled its mission as a land-grant university and remained one of the best institutions of higher education to the benefit of our students, state and world while continuing to elevate the university's national and global profile; and

WHEREAS, under Mung's leadership, Purdue in its commitment to excellence at scale successfully launched four strategic pillars — Purdue University in Indianapolis, the Mitch Daniels School of Business, Purdue

Computes and One Health — and invested in 27 construction or major renovation projects, including two new residence halls for students, while continuing to freeze tuition; and

WHEREAS, Purdue became the nation's first university to introduce an AI working competency graduation requirement for all undergraduate students; and

WHEREAS, Purdue continues to be one of the highest-ranked universities in the state and nation across several categories, including the highest-ranked public institution and top-ranked research university in Indiana, the No. 1 most recognized public university in the United States, the No. 1 best managed university globally, and No. 3 among U.S. public universities for co-op and internship opportunities; and

WHEREAS, Purdue reached \$1 billion in annual research expenditures for the first time and received its largest government research grant and the largest industry research grant in the country; and

WHEREAS, Purdue's Day of Giving set a historic single-day fundraising record of \$110.8 million in 2023 and a record 36,875 gifts in 2025; and

WHEREAS, Purdue contributed to attracting tens of billions of dollars in industry investments and high-quality jobs along Indiana's new Hard Tech Corridor, bookended by the West Lafayette and Indianapolis locations, which included a nearly \$4 billion semiconductor advanced packaging investment (the largest single economic development project in Indiana's history at the time), three new hospitals in West Lafayette, and the return of commercial air service to Purdue University Airport and construction of the Amelia Earhart Terminal; and

WHEREAS, Mung co-founded the Krach Institute for Tech Diplomacy and spearheaded Purdue@DC to bring all that Boilermakers have to offer to our nation's capital; and

WHEREAS, as executive vice president for strategic initiatives, Mung led collaborations with many colleagues to launch initiatives in national security technology and semiconductor and life science manufacturing, in Discovery Park District's aerospace cluster and the Lab to Life platform, and in economic growth through federal, state and private-sector opportunities; and

WHEREAS, with Mung as engineering dean, the college achieved its first back-to-back top four graduate ranking in the United States while growing it to be the largest top 10 undergraduate engineering college in the country; undergraduate admissions selectivity, yield rate and graduation rate, as well as women and minority enrollment percentages, all achieved new records; online program size more than quadrupled while its ranking advanced to top three in the U.S.; and new degrees were launched; and

WHEREAS, Mung was elected to the National Academy of Engineering and the American Academy of Arts and Sciences, as well as the National Academy of Inventors and the Royal Swedish Academy of Engineering Sciences; and

WHEREAS, we are ever grateful for Mung's leadership as Purdue continues to impact lives with outstanding teaching, research and engagement;

BE IT THEREFORE RESOLVED BY THE TRUSTEES OF PURDUE UNIVERSITY:

- 1. That the trustees recognize the positive impact of Mung Chiang's tenure as the 13th president of Purdue University after serving as the John A. Edwardson Dean of the College of Engineering and executive vice president for strategic initiatives; and*
- 2. That enormous gratitude and appreciation are expressed to Mung for his loyalty and service to Purdue University; and*

3. *That Mung is to be congratulated and thanked for his tremendous contributions to our university; and*
4. *That his achievements are part of the great, permanent history of Purdue and will never be forgotten; and*
5. *That this resolution be spread upon the minutes of the trustees as part of the permanent record of the university for all to witness.*

V. ADJOURNMENT

By consent, the meeting adjourned at 11:27 a.m.